



Lean Management Production System Japan Study Tour 2022



Join the leading Lean Training Programme in Japan during 2022 for an experience of a lifetime

- 22-30 October – Level 1 - £6,500 plus VAT
- 12-20 November – Level 2 - £6,750 plus VAT
- 19-27 November – Level 1 - £6,500 plus VAT

We are proud to offer you this unique opportunity to gain practical knowledge and experience studying with Toyota gurus for one whole week in Japan.

The Lean Management System study tour covers a comprehensive view of Lean leadership and the Lean Production System. The tour provides you with an opportunity to study in Toyota's own training centre with direct access to Toyota trainers and Toyota production facilities.

This is a once in a lifetime opportunity to boost your leadership and management skills by learning from the very best in the world. You will also obtain your Certificate directly from Toyota.

We have created a study week that combines intense learning with both fun and cultural immersion!



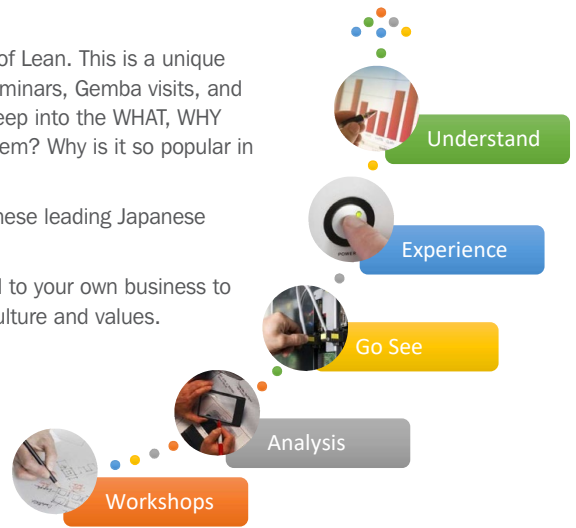
Understand Why and How to use LEAN

This Study Tour will provide you with a deep understanding of how to make the best use of Lean. This is a unique opportunity to visit Japan, Toyota, and some of their suppliers to train in Lean through seminars, Gemba visits, and participating in practical training at Toyota's own training facility. The objective is to dig deep into the WHAT, WHY and HOW of Lean Thinking. What are the elements needed to run a successful Lean system? Why is it so popular in current thinking and How can it influence your own organization and support growth.

By understanding the whole lean management system you will get an insight into what these leading Japanese companies are doing to compete in today's fast changing environment.

You will learn to identify the tools and elements of Lean Methodology that can be applied to your own business to support profitable growth. The week in Japan will also provide an insight into Japanese culture and values.

"I left the tour with such a profound understanding of how and why Lean must become the foundation of our own organizational strategy - and the workshops provided me with an insight into how I can make this happen."



Level 1 - Lean Management Leadership System

To understand how to best utilise Lean, we offer a unique opportunity to visit Japan and participate in a Lean training hosted by former managers from the Toyota Group. You will be guided by senseis with at least 30 years of experience through seminars, Gemba visits and by training in Toyota's own training facilities. The training covers the overall picture of the production system and builds a better understanding of how lean can be successfully implemented and sustained. What are the elements needed to run a successful Lean system? You will get an insight into what the best Japanese companies are doing to compete with the rest of the world. You will find numerous references and inspiration to continuous improvements directly applicable to your business back home. During the week in Japan, we will also find the time to enjoy Japanese culture, food and points of interest.

Day 1	Saturday - Travel Day Flight to Japan
Day 2	Sunday - Arrival and Tour Opening Pick up/arrival in Nagoya and since it is a Sunday, we will take the opportunity to recover from jet lag and relax after the long flight by visiting the Toyota Commemorative Museum of Industry and Technology where we also will have lunch. In the museum we can follow the Japanese industrial history from looms to robotics. After the visit we take the bus to travel to the destination of the day, Kakamigahara, where we will stay until Friday. The day ends with a common dinner and introduction for the week.
Day 3	Monday - Classroom Training The first day of training introduces the Production System by our host for the week. A Japanese senior manager will lead us through Toyota Production System from a manager perspective. From values, mindset to specific tools and methods. This session will prepare the group in what we can expect from the study visits, from the practice and from the following sessions. Your overall picture of the production system will be confirmed or completed. In the afternoon we go for a first study visit, guided by our sensei. Q&A. Common dinner.
Day 4	Tuesday - Classroom Training Next day, we continue to dig deeper into aspects of the production system and the Toyota way of managing and leading. How are all the puzzle pieces connected? How is Kaizen work organized and performed? Etc. After lunch, we go for another study visit and if time allows, we will also end with a visit to a traditional knife maker. Common dinner.
Day 5	Wednesday - Classroom Training The fifth day we spend in the Training Center where Toyota train their own people. We will increase our knowledge of Kanban when the group take part in a Kanban Role Play and we will train in how to perform a productivity improvement task following the Toyota methods. Common dinner.
Day 6	Thursday - Classroom Training The sixth day will start with a study visit before spending the rest of the day with a final Q&A and concluding the learnings for the week. Presentation by all participants. Common dinner.
Day 7	Friday - Conclusion The last day ends with a study visit. We do final reflections before we board the bullet train that will take us to Tokyo. Free evening in Tokyo.
Day 8	Saturday - Sightseeing Day in Tokyo Free day in Tokyo where C2U Group will support with travel advice and sightseeing recommendations. Common farewell dinner in the evening.
Day 9	Leaving Japan

Level 2 - Lean Management Leadership System

The Leadership System week is naturally succeeding the Production System course, by plunging into the elements that makes the production system run and develop. Here we try to answer the HOW and WHY! To read about Toyota Kata or Lean Leadership is one thing but to really learn HOW the leaders work in daily business from shop floor to top management is another thing. What do management of people, quality, cost and delivery really imply? The purpose is to understand how leaders in Lean organizations act, both operationally and strategically. You will be guided by managers with at least 30 years of TPS experience for five intensive days of discussions, Gemba visits and workshops, ending with a common conclusion and YWT. You will find numerous references and inspiration to continuous improvements directly applicable to your business back home. During the week in Japan, we will also find the time to enjoy Japanese culture, food and points of interest.

Day 1	Saturday - Travel Day Flight to Nagoya, Japan
Day 2	Sunday - Pick up/meet up in Nagoya. The training formally starts in the afternoon with an introduction to the week followed by a seminar about Japanese society, culture and business environment. The day ends with a common dinner.
Day 3	Monday - Classroom Training A Japanese senior manager will lead us through the way of thinking regarding leadership & management. Structure vs culture. We will also get a deep dive into Hoshin Kanri and how powerful the technique of true policy deployment is. In the afternoon we will make the first plant visit. We will be given practical examples and there will be time for Q&A and discussions. Teamwork. Common dinner.
Day 4	Tuesday - Classroom Training Next day, we will study shop floor management and way of working with quality control and cost control. Operational work on a hourly and daily level. A Kaizen case is presented to us. We will visit another plant and then end the day with Q&A and reflections. Teamwork. Common dinner.
Day 5	Wednesday - Classroom Training The fifth day will increase our knowledge of the role of support functions and supplier development. We will study an improvement case, connected to the yearly policy (Hoshin). Q&A and reflections. Teamwork. Common dinner.
Day 6	Thursday - Classroom Training The sixth day will take us to a full day of study visits. What are the elements needed to drive and run a result focused way of working. Q & A and reflections. Teamwork. Common dinner.
Day 7	Friday - Conclusion The final day ends with a session of top management role and responsibility. We do final reflections and Q&A to summarize the week. We leave for Kyoto in the afternoon. Common farewell dinner in Kyoto.
Day 8	Saturday - Sightseeing Day in Tokyo Free day in Kyoto.
Day 9	Sunday - We leave Japan from Osaka and Kansai Intl Airport.

Who will You Visit?

We have an extensive network of world class companies and for more than 10 years have been bringing managers to Japan. Our host sites embody World Class Manufacturing and include:

- Kashiwa Woods
- Toyota Motors
- Denso
- Calbee Foods
- Mitsubishi Electric
- Asahi Breweries
- Nissan Motors
- Ishii Food Corp.
- Toyota Forklift
- Pfizer
- Honda
- Yamaha Marine
- Asahi Motors
- Izusu Tokai
- Gifu Autobody
- Toyota Motors



Lean Management System

Japan Study Tour 2022



What will I bring back?

Level 1

- A thorough understanding of how a production system is built. The focus is on the process not the product, which implies that the outcome of the training can be applied to any kind of business
- Knowledge of how the methods and tools are used in daily life. Some things can be applied instantly in your business!
- An expanded and strengthened business network.
- Valuable inspiration and motivation to meet future challenges in your own workplace.

Level 2

- A deeper understanding of the management system supporting Lean work.
- The leadership aspect of running an operational excellent business.
- An expanded and strengthened business network.
- Valuable inspiration and motivation to meet future challenges in your own workplace.

Study Tour Package Includes:

- Workshops and seminars
- Study visits
- Hotel Accommodation for the entire duration of the study visit
- Local transfers in Japan
- Full board Sunday - Friday
- Farewell dinner

Costs & To Book

Level 1 Cost Excluding Flights: £6,500 plus VAT,

Level 2 Cost Excluding Flights: £6,750 plus VAT,

Due to new covid restrictions we can advise on flights but not book on your behalf, our pricing has been adjusted accordingly.

- Onsite Host Companies: 10% Discount on all Bookings
- Group Discount: 10% Discount on 4 or more places

“Outstanding week that gives an eye-opener that will totally knock you! This is the training you need to put all puzzle pieces together to understand what Lean is originally about.”

Production Manager, Scania CV AB

Need Help or Advice?

To book or for more Information

- Email: info@sapartners.com
- www.sapartners.com/events
- Telephone: +44 (0) 7771 853 610

For full terms and conditions and for details of our Company Insurance Policy please do contact us.

Any questions regarding the training, the travel to or within Japan - please give us a call on +44 (0) 7771 853 610

The study tour is being delivered by SA Partners LLP in partnership with C2U Group.

